

Capilano University
2013/14 Preliminary Planning - Operating Fund
SUMMARY SCHEDULE
April 26, 2013

AS IS POSITION

Removal of one-time items plus other known changes	(6,340,717)	
As-Is Shortfall		<u>(6,340,717)</u>

REDUCTIONS

Revenue Reductions

Decrease in Government Funding	(102,318)	
Lost Revenue from program suspensions	(1,402,791)	
	<u>(1,505,109)</u>	

Expenditure Reductions

Reorganization of the Teaching and Learning Centre		126,932
Reduction in sections in the Teaching	(4.50)	56,000
Move Student Recruitment (b. below)		95,126
COPE Bargaining not on-going		11,877
Reorganization in the Human Resources Dept		69,348
Paid Ed Leave and Professional Development		74,201
Move Event Costs (c. below)		12,000
Cancel the section reserve	(22.00)	273,900
Move Teaching & Learning staff to IT (a. below)		57,253
Bach Performing Arts start up costs removed		52,050
Recommended Removals	(211.38)	3,102,451
Change in Reductions Sections	<u>(237.88)</u>	<u>3,931,138</u>

GROWTH

Revenue

2% Tuition Increase		494,423
FTE Generating courses		747,272
		<u>1,241,695</u>

Expenditures

Reorganization in the Human Resources Dept		109,839
One-Time Reduction and Benefit Costs		200,000
Move Event Costs (c. above)		12,000
Move Teaching & Learning staff to IT (a. above)		57,253
Move Student Recruitment (b. above)		95,126
Creation of a shared regional campus pool	7.00	87,150
Recommended Additions	7.50	176,006
Revenue Generating Add-on Expenses	35.00	651,083
Change in Growth Sections	<u>49.50</u>	<u>1,388,457</u>

ONE-TIME

One-time Expenditures

One-Time Reduction and Benefit Costs		619,976
Disability Services retirement coverage	1.00	12,450
Change in One-Time Sections	<u>1.00</u>	<u>(632,426)</u>

BALANCE

	<u>(187.38)</u>	<u>(632,426)</u>
		<u>(4,693,876)</u>