

COURSE OUTLINE					
TERM: Fall 2019	COURSE NO: BADM 302				
INSTRUCTOR:	COURSE TITLE: Human Resources Management				
OFFICE: LOCAL: E-MAIL: @capilanou.ca	SECTION NO(S):	CREDITS: 3			
OFFICE HOURS:					
COURSE WEBSITE:					

Capilano University acknowledges with respect the Lil'wat, Musqueam, Squamish, Sechelt, and Tsleil-Waututh people on whose territories our campuses are located.

COURSE FORMAT

Three hours of class time, plus an additional hour delivered through on-line or other activities for a 15-week semester, which includes two weeks for final exams.

COURSE PREREQUISITES

45 credits of 100-level or higher coursework, including BADM 106

CALENDAR DESCRIPTION

This course provides the student with a functional understanding of current human resources management concepts and applications in small, medium and large business. Special emphasis will be placed on the concept of human resources management being the responsibility of all management, not just the Human Resources Management department.

REQUIRED TEXTS AND/OR RESOURCES

Dessler, G. & Chhinzer, N. (2017). Human Resources Management in Canada, Canadian 13th Edition. Toronto: Pearson Canada. (Or similar, as announced on the course syllabus.)

COURSE STUDENT LEARNING OUTCOMES

On successful completion of this course, students will be able to do the following:

- 1. Describe the functions of human resource management.
- 2. Analyze the external environment and its impact on human resource management.
- 3. Describe HR-related legislation and its impact on managing people.
- 4. Differentiate among the human resource planning options available to balance staff deficits or surpluses.
- 5. Describe job evaluation techniques and other factors that influence their use.
- 6. Describe the various recruiting methods and the factors that influence their use.
- 7. Analyze and prepare a job description using job analysis methods.
- 8. Prepare a selection strategy for a subject position.
- 9. Construct a training agenda to meet a defined training need.

- 10. Compare a variety of performance appraisal methods.
- 11. Demonstrate the content of an effective performance appraisal interview.
- 12. Compare the strategic intent of various total rewards programs.
- 13. Research and assess current issues in strategic human resource management.
- 14. Demonstrate effective leadership and teamwork in class and small group assignments.
- 15. Apply effective conflict resolution skills in small group work.
- 16. Demonstrate respect and value for the diverse viewpoints and experience of class colleagues.
- 17. Identify the ethnocentric values contained in the Canadian approach to human resource management.
- 18. Contrast a variety of global approaches to human resource management.

COURSE CONTENT

Week	Topic		
1	The Strategic Role of Human Resources Management Within an Organization		
	Evolution of Human Resources Management		
2	Human Resources Planning		
3	Designing and Analyzing Jobs		
	Evaluating Jobs		
4	Human Resources Management and the Law		
5	Technology and Human Resources Management		
6	The Strategic Importance and Best Practices of Recruitment and Selection		
7	Midterm Exam		
8	Orientation/Onboarding of the New Employee		
9	Workplace Development: Training and Development		
10	The Strategic Importance and Best Practices of Performance Management		
11	Strategic Pay Plans - Total Rewards		
12	Building Effective Employee-Employer Relationships		
13	Emerging Issues in HRM		
14-15	Final Exam Period		

EVALUATION PROFILE

Job Description Assignment	20%
Selection Panel Assignment	15%
Team Research Project	20%
Participation	5%
Midterm Exam	20%
Final Exam	20%
TOTAL	100%

Final Exam: (20%)

• The final exam covers text, lecture, classroom discussion and assignment material in the second half of the course. It is not cumulative.

Participation: (5%)

• Marks will be awarded for professional participation in class discussions, in groups, and in the course generally. A rubric will be provided to students on grading of participation.

GRADING PROFILE

A+	= 90-100	B+ = 77-79	C+ = 67-69	D = 50-59
Α	= 85-89	B = 73-76	C = 63-66	F = 0-49
A-	= 80-84	B- = 70-72	C- = 60-62	

Incomplete Grades

Grades of Incomplete "I" are assigned only in exceptional circumstances when a student requests extra time to complete their coursework. Such agreements are made only at the request of the student, who is responsible to determine from the instructor the outstanding requirements of the course.

Late Assignments

Assignments are due at the beginning of the class on the due date listed. If you anticipate handing in an assignment late, please consult with your instructor beforehand.

Missed Exams/Quizzes/Labs etc.

Make-up exams, quizzes and/or tests are given at the discretion of the instructor. They are generally given only in medical emergencies or severe personal crises. Some missed labs or other activities may not be able to be accommodated. Please consult with your instructor.

Attendance

Students are expected to attend all classes and associated activities.

English Usage

Students are expected to proofread all written work for any grammatical, spelling and stylistic errors. Instructors may deduct marks for incorrect grammar and spelling in written assignments.

Electronic Devices

Students may use electronic devices during class for note-taking only.

On-line Communication

Outside of the classroom, instructors will (if necessary) communicate with students using either their official Capilano University email or Moodle; please check both regularly. Official communication

between Capilano University and students is delivered to students' Capilano University email addresses only.

UNIVERSITY OPERATIONAL DETAILS

Tools for Success

Many services are available to support student success for Capilano University students. A central navigation point for all services can be found at: https://www.capilanou.ca/student-life/

Capilano University Security: download the CapU Mobile Safety App

Policy Statement (S2009-06)

Capilano University has policies on Academic Appeals (including appeal of final grade), Student Conduct, Academic Integrity, Academic Probation and other educational issues. These and other policies are available on the University website.

Academic Integrity (S2017-05)

Any instance of academic dishonesty or breach of the standards of academic integrity is serious and students will be held accountable for their actions, whether acting alone or in a group. See policy and procedures S2017-05 Academic Integrity for more information: https://www.capilanou.ca/about-capu/governance/policies/

Violations of academic integrity, including dishonesty in assignments, examinations, or other academic performances, are prohibited and will be handled in accordance with the Student Academic Integrity Procedures.

Academic dishonesty is any act that breaches one or more of the principles of academic integrity. Acts of academic dishonesty may include but are not limited to the following types:

Cheating: Using or providing unauthorized aids, assistance or materials while preparing or completing assessments, or when completing practical work (in clinical, practicum, or lab settings), including but not limited to the following:

- Copying or attempting to copy the work of another during an assessment;
- Communicating work to another student during an examination;
- Using unauthorized aids, notes, or electronic devices or means during an examination;
- Unauthorized possession of an assessment or answer key; and/or,
- Submitting of a substantially similar assessment by two or more students, except in the case where such submission is specifically authorized by the instructor.

Fraud: Creation or use of falsified documents.

Misuse or misrepresentation of sources: Presenting source material in such a way as to distort its original purpose or implication(s); misattributing words, ideas, etc. to someone other than the original source; misrepresenting or manipulating research findings or data; and/or suppressing aspects of findings or data in order to present conclusions in a light other than the research, taken as a whole, would support.

Plagiarism: Presenting or submitting, as one's own work, the research, words, ideas, artistic imagery, arguments, calculations, illustrations, or diagrams of another person or persons without explicit or accurate citation or credit.

Self-Plagiarism: Submitting one's own work for credit in more than one course without the permission of the instructors, or re-submitting work, in whole or in part, for which credit has already been granted without permission of the instructors.

Prohibited Conduct: The following are examples of other conduct specifically prohibited:

- Taking unauthorized possession of the work of another student (for example, intercepting and removing such work from a photocopier or printer, or collecting the graded work of another student from a stack of papers);
- Falsifying one's own and/or other students' attendance in a course;
- Impersonating or allowing the impersonation of an individual;
- Modifying a graded assessment then submitting it for re-grading; or,
- Assisting or attempting to assist another person to commit any breach of academic integrity.

Sexual Violence and Misconduct

All Members of the University Community have the right to work, teach and study in an environment that is free from all forms of sexual violence and misconduct. Policy B401 defines sexual assault as follows:

Sexual assault is any form of sexual contact that occurs without ongoing and freely given consent, including the threat of sexual contact without consent. Sexual assault can be committed by a stranger, someone known to the survivor or an intimate partner.

Safety and security at the University are a priority and any form of sexual violence and misconduct will not be tolerated or condoned. The University expects all Students and Members of the University Community to abide by all laws and University policies, including B.401 Sexual Violence and Misconduct Policy and B.401.1 Sexual Violence and Misconduct Procedure (found on Policy page https://www.capilanou.ca/about-capu/governance/policies/)

Emergencies: Students are expected to familiarise themselves with the emergency policies where appropriate and the emergency procedures posted on the wall of the classroom.